



# UNDAF Outcomes and Outputs

# Technical briefs / Reading time

- Review the Technical Briefs on Outcomes and Outputs

**You have 15 minutes...**

# Outcomes

## Definition & key features

- Changes in institutional performance or behaviours
- Strategic contribution to the country priorities/MDGs
- Number of outcomes *depends* on challenges and UNCT comparative advantages
- Collective UN results, although may feature a smaller number of agency than the entire UNCT
- Reflect a choice about strategy or policy

# Outputs: Definition & key features

## Outputs are deliverables

- Operational changes: new skills or abilities, the availability of new products and services
- Must be achieved within the programme period
- Managers have a high degree of control
  - *If the result is mostly beyond the control or influence of the programme or project, it cannot be an output*
- Failure to deliver is failure of the programme or project
- Unless under a joint programme, outputs are NOT collective results

# Typical pitfalls

- Wordy (..and no change language)

***To promote equitable economic development and democratic governance in accordance with international norms by strengthening national capacities at all levels and empowering citizens and increasing their participation in decision-making processes***

- Too ambitious

***Strengthened rule of law, equal access to justice and the promotion of rights***

- Containing multiple results

***The state improves its delivery of services and its protection of rights—with the involvement of civil society and in compliance with its international commitments***

# Typical pitfalls

- Wishy-washy, not a result (*ie. Support provided to improve..*)  
***Support to institutional capacity building for improved governance***
- So general, they could mean anything  
***To promote sustainable development and increase capacity at municipal level***
- Overlapping with National goals/ MDGs (impacts)  
***Substantially reduce the level of poverty and income inequality in accordance with the MDGs and PRSP***
- Confusing means and ends  
***Strengthen the protection of natural resources through the creation of an enabling environment that promotes sound resources management***

## Link to rights-based causal analysis

- **Outcomes** are the improvement in the role performance of the duty-bearer and/or rights-holder.
- **Outputs** are changes in one or more elements (responsibility, authority, resources) of capacity that will fill the gap.

# Group Work

- Using the HRBA analysis generated, formulate at least one right based outcome statement and 2 or 3 contributing outputs
- Use the checklist from the Technical Briefs to cross validate the results statements
- Identify one *rapporteur* to report back to plenary

**You have 50 minutes**





# Plenary review